

### How have any issues and challenges and learnings from the recent couple of hospital PPPs been incorporated into this one?

VHBA has undertaken formal lessons learnt sessions with all major stakeholders at the conclusion of both the New Footscray Hospital Project and Frankston Hospital Redevelopment projects. The lessons learnt from both projects will be considered by the New Melton Hospital Project Team to ensure best practice is replicated and areas for improvement are identified and addressed. VHBA strives to make each project better than the last and incorporating lessons from previous projects is one of the fundamental methods we use to do this.

### Will the Point Cook Community Hospital also be run by Western Health? What timelines are you working towards for the Sunbury and Point Cook projects?

Sunbury will complete construction next year (2023) followed by Point Cook in 2024. Western Health are the operator for both facilities. More information available about these projects in delivery - and others - online at <https://www.vhba.vic.gov.au/health/community-based-care>

### How will social procurement and other social value outcomes (i.e Local Jobs First Policy, Major Skills Guarantee, Building Equality) be embedded and monitored into this project?

All of the above policies are routinely incorporated into VHBA project delivery. For the New Melton Hospital, the Request for Tender documentation (when issued next year) will articulate the specific requirements for this project. However, as a guide, we expect the arrangements for the New Melton Hospital will be similar to those of the New Footscray Hospital and Frankston Hospital Redevelopment projects incorporating lessons learnt from those projects, along with new policy initiatives that have been announced since then, such as the Building Equality Policy and enhancements to the Local Jobs First policy (including as they relate to the use of local steel).

### As hospitals are energy intensive, does it include any on-site power generation and storage?

Hospitals such as this routinely incorporate on-site generation (backup power) and storage (for uninterrupted power supply) to ensure continuity of service delivery. The precise nature of the emergency power supply solution will ultimately be a matter for tenders to derive to meet the State's power supply requirements.

### What does a "Fully Electrical" Hospital mean?

In simple terms, a fully electrical hospital will be fully powered by electricity, thus removing or minimising reliance on carbon producing fossil fuels such as natural gas and diesel power sources.

The all-electric option supports the Victorian Government's emissions reduction targets of net zero emissions by 2050.

### To what extent will the project define and build the broader precinct, versus just interfacing with a precinct defined by others?

The project scope comprises the delivery of the New Melton Hospital along with Coach Street and East Road bordering the hospital site. No further broader precinct infrastructure is included in the project scope.

With that said, the Melton City Council has developed an urban design framework that sets out the blueprint for the development of a vibrant Cobblebank Metropolitan Activity Centre. The New Melton Hospital is a cornerstone element of this framework, which also includes commercial, justice, educational and recreational elements.

Further information is available of the City of Melton Website. [Future Cobblebank town centre | Melton Conversations](#)

### **Will bid costs of the PPP underbidders be reimbursed?**

The structure of this reimbursement is yet to be confirmed and we expect to provide further details on any bid cost contribution, and any associated conditions, in the Invitation for Expressions of Interest document.

### **Does the on-site generation need to be carbon neutral? Including battery storage for UPS?**

As mentioned in the presentation, a key objective of this project is to create an environmentally sustainable asset that supports the Victorian Government's climate policy, including reduction targets of net zero emissions by 2050. The State's requirements in relation to carbon reduction initiatives (and other environmental requirements) will be further detailed in the Invitation for Expressions of Interest and in turn, the Request for Proposals.

### **Are there plans to remove level crossings at Ferris Rd and any other future linking roads to the Western Freeway to ensure accessibility.**

The broader precinct transport infrastructure requirements are beyond the scope of this New Melton Hospital Project, and we are therefore unable to respond directly to the question.

You may wish to refer to the Level Crossing Removal Project – Victoria's Big Build website confirmed three level crossing removals in Melton at Coburns Road, Exford Road and Ferris Road, with work scheduled to start next year.

### **Which other adjoining land sites have been earmarked for hospital expansion?**

No other sites have been identified by the Department for hospital expansion. The purchase of the site for development of the New Melton Hospital includes provision for future physical expansion within the parcel of land acquired.

### **With the current and future population statistics for the City of Melton, how was it determined that 274 beds was adequate especially when compared with other hospitals in Melbourne where the number of beds cater for a much higher proportion of the community?**

Extensive planning has been undertaken to determine appropriate service levels taking into account various factors such as the population growth, increasing utilisation of hospital services, local demographics and average hospital stays, 'Future-proofing' the site and design is important to pave the way for future expansion as needed beyond 2036.